Message

From: Ho, Yenhung [/O=EXCHANGELABS/OU=EXCHANGE ADMINISTRATIVE GROUP

(FYDIBOHF23SPDLT)/CN=RECIPIENTS/CN=0373CF6F13A849F1BB61BB1D1B64F981-YHO]

Sent: 12/14/2020 7:44:06 PM

To: Shari Ring [Shari.Ring@cadmusgroup.com]
CC: Albright, David [Albright.David@epa.gov]

Subject: RE: [EXT] CES revised plan for Mendota Financial Responsibility

Hi Shari,

Ex. 5 Deliberative Process (DP)

Thanks, Calvin

From: Shari Ring <Shari.Ring@cadmusgroup.com> **Sent:** Monday, December 14, 2020 11:07 AM **To:** Ho, Yenhung <Ho.Yenhung@epa.gov>

Subject: FW: [EXT] CES revised plan for Mendota Financial Responsibility

Hi Calvin,

Ex. 5 Deliberative Process (DP)

From: Rebecca Hollis <rhollis@cleanenergysystems.com>

Sent: Monday, December 14, 2020 1:55 PM

To: Natalie Nowiski <NNowiski@slb.com>; Ho, Yenhung <Ho.Yenhung@epa.gov>; Shari Ring

<Shari.Ring@cadmusgroup.com>; Albright, David <Albright.David@epa.gov>; 'Kevin Casey'

Cc: Jaime Rooke <Jaime.Rooke@cadmusgroup.com>

Subject: [EXT] CES revised plan for Mendota Financial Responsibility

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ΑII,

In preparation for our updated Financial Responsibility discussion tomorrow, please find the attached slides for our Mendota CCS project.

We will review these in detail during our call. Please treat this information as preliminary and confidential.

Looking forward to the discussion.

Thank you and best regards,

-Rebecca

Rebecca Hollis Director Business Development -



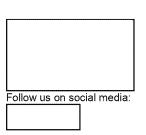
3035 Prospect Park Drive, Suite 120 Rancho Cordova, CA 95670

Main: 916-638-7967

Mobile: 916-798-4114 ← please use this number while CES is working remotely

rhollis@cleanenergysystems.com

The Power to Reverse Climate Change



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